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वर्ष-7, अंक: 6, संख्या-56 नवम्बर 2024

संरक्षक

विजय गोयल उपाध्यक्ष, गांधी स्मृति एवं दर्शन समिति

प्रधान सम्पादक

डॉ. ज्वाला प्रसाद

सम्पादक

प्रवीण दत्त शर्मा पंकज चौबे

परामर्श

वेदाभ्यास कुंडू संजीत कुमार

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गांधी दर्शन, राजधाट, नई दिल्ली-110002 फोन : 011-23392796

ई-मेल : antimjangsds@gmail.com 2010gsds@gmail.com

गांधी स्मृति एवं दर्शन सिमिति, राजघाट, नई दिल्ली-110002, की ओर से मुद्रित एवं प्रकाशित। लेखकों द्वारा उनकी रचनाओं में प्रस्तुत विचार एवं दृष्टिकोण उनके अपने हैं, गांधी स्मृति एवं दर्शन सिमिति, राजघाट, नई दिल्ली के नहीं। समस्त मामले दिल्ली न्यायालय में ही विचाराधीन।

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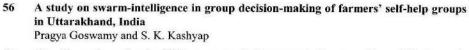
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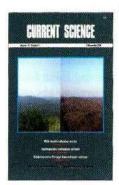
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RNI vol. 68 issue 3 Regd 2537/57

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এ-ছাড়াও প্রকাশিত হবে তিরিশ জন প্রখ্যাত লেখকের উল্লেখযোগ্য বই ও সংকলন। এখনও পাওয়া যাচ্ছে বিশেষ সংখ্যা: বিষয় ফ্যাসিবাদ, দলিত ভারত, দেবীপ্রসাদ চট্টোপাধ্যায় এবং শারদীয় ২০২৩। অনুষ্টুপ-এর বই ও উল্লেখিত পুরোনো সংখ্যার জন্য যোগাযোগ করুন।

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ধনগোপাল মুখোপাধ্যায়/ দেশে বিদেশে ধনগোপাল মুখোপাধ্যায় আখ্যানকথা, তথ্য সংগ্ৰহ, উপস্থাপনা: সূজাত ভক্ত	900
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সুশান্ত মজুমদার, ভূপতি চক্রবর্তী ও প্রসাদরঞ্জন রায় সম্পাদিত	
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⁸ अन्छे श २३ नवीन कुछ लन, कनकाठा-४

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RNI vol. 68 issue 4 Regd 2537/57

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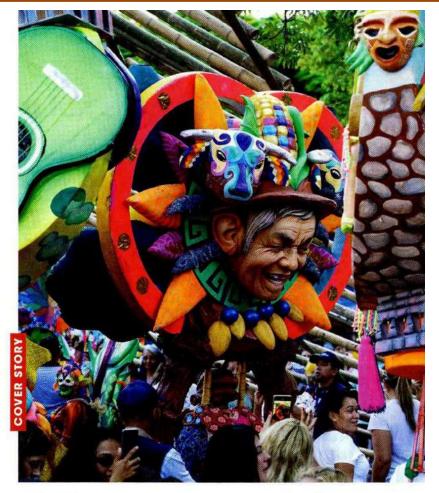
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Vol 33, No 15; Total No of Pages: 60

Editorial, subscriptions and advertisements: Society for Environmental Communications, 41.Tughlakabad Institutional Area, New Delhi 110 062,

Phone:91-11-40616000,29955124, 29956110,29956394,29956399 | Fax:91-11-29955879. Email:editor@downlacarth.org.in

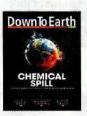
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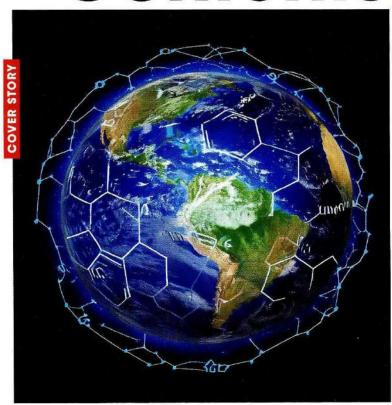
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◆ Cover design: Ajit Bajaj
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COP29: Choosing Low-hanging Fruits Unfit for Purpose

10 In a surprise first-day declaration at COP29, a "deal" on the institution of carbon markets with clear rules for ensuring the assessment of claims and integrity of data was announced. — CP Chandrasekhar

Excavating the 'Minority Character' of an Institution

13 The Supreme Court in Aligarh Muslim University v Naresh Agarwal (2024) has not yet decisively affirmed the status of Aligarh Muslim University.
— Alok Prasanna Kumar

The 2024 Assembly Elections in Jammu and Kashmir

16 Besides providing an opportunity for different political parties to test their ground, the assembly elections held after a gap of 10 years were important for the people of the state. — Rekha Chowdhary

The Macho and the Malayalam Film Industry

20 Ideas of normalisation and practices of power sabotage the democratic requirements of the Malayalam film industry that even the Hema Committee report as a social document is not free from. — Lakshmi Priya N

Beyond the Medal

23 The article explores the challenges faced by disability researchers in India, where issues of survival and poverty overshadow debates about identity and inclusion, as seen in Western contexts. — Amitabh Vikram Dwivedi

Disparity in Asset Holdings of the Household Sector

26 The definition of household adopted by the National Sample Survey does not always serve the intended purpose, prompting an examination of its suitability for estimating the distribution of rural and urban household assets. — Dipankar Mitra, Aloke Kar

Women in Cinema and the Patriarchal Deep State

35 In light of the recent release of the Hema Committee report, this article analyses women's continuous disadvantages with regard to labour, sexploitation, and workplace conditions within the cinema industry and its institutionalised networks of male dominance. — Meena T Pillai

The Scholarship of KN Raj

40 This paper revisits Raj's approach to scholarship. The primary focus is not to address the content of his key arguments and findings or to evaluate whether they have stood the test of time. Rather, the purpose is to revisit Raj's approach to learn what it might offer us today. — Suraj Jacob

Caste and Socio-economic Inequality in Bihar

48 The absence of caste-level data has been a pressing issue in India, with the long-standing demand for a caste census emerging as a major political point in the 2024 general elections. This paper aims to provide an overview of the insights gained from the Bihar caste census and its implications for understanding caste and tribe inequality. — Christophe Z Guilmoto, Himanshu

Why Do Farmers Leave Nutri-cereal Crops?

60 In recent years, the government has been trying to popularise nutri-cereal crops through various policy measures. However, data reveals that farmers have not reaped any appreciable profit in terms of cost c2 in any of these crops. — A Narayanamoorthy, K S Sujitha & R Suresh

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70 Geethu Thomas on elderly intimacy in Malayalam cinema; Shashank Pandey on deconstructing benevolent ableism though Srikanth; Anannya Dasgupta's poem "Daughters like me"; and Last Lines by Ponnappa.

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A New Financial Architecture The 16th summit of BRICS took significant steps in developing a financial architecture that is distinct from the Bretton Woods institutions. - Anuradha Chenoy An agricultural policy for Punjab has been long overdue given that it has been facing an agrarian crisis for the last 30 years. - Sukhpal Singh A Tool for Transparency or Exclusion? The impact of the NREGA Mobile Monitoring (NMMS) is examined two years after its deployment. - Chakradhar Buddha, Laavanya Tamang **Catalyst of a New Global System** While Russia is contributing to the erosion of a Western order and a return to the rules in the United Nations charter, it is ironically doing so by violating the same charter. - Branko Milanovic Is Indian Food Import Safety Regulation Opaque? Opacity in the working of the Food Safety and Standards Authority of India, regulatory gaps, and irregularities pose obstacles to India's food import safety. — Surbhi Kapur **General Elections 2024** Nine papers undertaking a thematic analysis of the 2024 general elections, highlight campaign trends, dynamics of alliances, electoral competition, and implications for political processes. Continuity and Change The results of the 2024 general elections have restored the parliamentary process and changed the country's political atmosphere. However, they were more a product of tactical alliance-building than any major shift in the social base of coalitions. - K C Suri, Subrata Mitra & Rahul Verma A New Chapter in Pre-electoral Coalition Politics The formation of the INDIA bloc, the dynamics of pre-electoral coalitions in India and their significance for electoral results are analysed. — Adnan Farooqui, E Sridharan **An Analysis of Election Manifestos** The analysis combines insights from spatial theory and salience theory to investigate where parties differ in their positions (spatial) or emphasis (salient) placed on issues. - Ajit Phadnis, Abhishek Priyadarshi The Place of History in Election Speeches 64 Campaign speeches given by the Prime Minister routinely included references to the past. Given that elections are understood in transactional or material ways, references to abstract historical topics require interpretation. - Andrew Wyatt 'Nationising' India Moulding India's diversity into a cohesive nation based on Hindu nationalism is the main ideological plank of the BJP. However, this strategy fell short of the expected electoral dividend in 2024. — Subrata Mitra **Technology for Votes** Technology disintermediates traditional political structures and centralises political attribution into the personal authority of party leaders. The paper calls this phenomenon "techno-patrimonialism" and examines its implications. – Yamini Aiyar, Neelanjan Sircar **Gendering Loyalty** Through a constructivist approach to populist political representation, this paper studies the conceptual terrain of the relationship between voter loyalty and populist democracy in the context of female voting in West Bengal. - Proma Raychaudhury The Oligarchisation of Democracy

96 Employing data on the wealth and background of politicians, it is shown that over the last 20 years, India's politicians have not only become much wealthier but also more commonly have a business background. — Ward Berenschot,

103 The Congress continues to lag behind in a head-to-head contest against the BJP, and its improved performance is largely in states where it was a junior partner

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in the alliance. - Rahul Verma, Pawas Pratikshit

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'Eminent' versus 'Illegible'

The Forest (Conservation) Amendment Act, 2023 contradicts the fundamental principles of earlier legislation and emboldens the state's eminent domain, reverting the progress of social movements. — Rama Naga

Unified Lending Interface: A Game Changer?

14 The recent launch of the Unified Lending Interface by the Reserve Bank of India is an important step towards the further development of digital public infrastructure. — Deepankar Roy, Partha Ray

Beyond the Guaranteed Minimum Support Price

17 The issue of a legal minimum support price guarantee has divided not only political parties and governments but also the large community of farm experts, economists and commentators. — P Alli

How Will Banks Recognise a Significant Increase in Credit Risk?

22 One of the most innovative components of the Reserve Bank of India's proposed expected credit loss provisioning framework for commercial banks is the concept of a significant increase in credit risk. — Arindam Bandyopadhyay

Assessing India's Production-linked Incentives

26 The production-linked incentive scheme has emerged as a cornerstone of India's industrial policy. However, the scheme has many design and structural flaws and missing links. — Surendar Singh, Bibek Ray Chaudhuri

Suma Chitnis (1933-2024)

32 With the passing of renowned sociologist Suma Chitnis, the country lost another academic who belonged to that early distinguished category of social scientists. — Padma Velaskar

A Reflection on Urban Informality

41 Delhi's e-coupon relief programme saw the state come face-to-face with unaddressed forms of vulnerability in the urban informal economy. The article attempts to reflect on this administrative experience of the existing state systems and policy apparatus to draw possible insights for policy considerations in the present urban context. — Hari Raghunath

On the Futures of Caste

48 Caste persists, often manifesting with much greater vigour, even in modern urban contexts. The paper attempts to examine the futures of caste, arguing for a revisiting of its mainstream framings, both popular and academic, that remain "trapped" in a moral language while uncritically accepting the colonial and Orientalist imaginations that treat caste as an exceptional institution, unique to the Hindus of India. — Surinder S Jodhka

Applying OECD Policy Evaluation Criteria

58 The intergovernmental fiscal transfers and state-specific targeted programmes for children in need of care and protection and children in conflict of law are evaluated using the Organisation for Economic Co-operation and Development criteria. Using the theory of change, various fiscal interventions for child protection are analysed with activities, outputs, intended outcomes and impacts. — Lekha Chakraborty, Amandeep Kaur, Jitesh Yadav & Balamuraly B

Growth Slowdown in West Bengal

66 A political economy explanation of the growth trend post-2011 in West Bengal is provided based on a framework to understand the impact of corruption on economic growth. The difference-in-difference analysis shows that the economic growth rate has significantly declined post-2011, and has remained lower than the nation as a whole and significantly below other major Indian states. — Debajit Jha, Jagadish Prasad Sahu & Parinita Singh

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The 'Third' Balance Sheet

10 Can we create a third balance sheet just for investments in climate resilience that generates savings, and have it financed through a combination of global levies and equitising these future fiscal savings? — Avinash Persaud

From Overtime to Overreach

13 The proposed amendment to the Karnataka Shops and Commercial Establishments Act, 1961, aiming to extend the information technology sector's working time to 14 hours, is critically analysed. — Shonima Nelliat

Disaster Management by Panchayats

Policy and planning for preparedness to disasters could be moulded well to suit local communities, if only grassroots-level institutions are actively involved in the process. — KR Sastry

Changing Contours of Global Climate Justice

20 Interrogating the framework of just energy transition partnership, the article examines its contribution to a reshaping of climate justice. — Garima Maheshwari

Nagaland State Transport: A Spatial History

29 In a tortuous landscape, a spatial history of Nagaland State Transport enables a different history of modernity in Nagaland: the emergence of new towns, roads, and social mobility. — Vizokhole ltu

Review of Labour and Employment

35 Five papers explore key themes surrounding employment in India, including long-term shifts in the labour market, youth unemployment, technology, and the evolving role of digital work. — Alakh N Sharma

India's Growth and Employment Patterns

38 The paper analyses the patterns and trends in India's labour markets from 1983 to 2024. It also examines the long-term trends in labour force participation rates with a focus on the recent surge in women's work participation, structural change, employment quality and labour market inequalities. — Alakh N Sharma, Balwant Singh Mehta

Education, Employment, and the Youth Labour Market

While the demand for higher education is driven by the positive relationship between education, employment quality, and market returns, this paper shows that returns are getting moderated over time, and more and more highly educated young people are overqualified for the jobs they hold.

— Ravi Srivastava, Siddharth Dhote

New Technologies, Employment, and Inequality

65 During the last two decades, technological change in India has increased the demand of high-skilled labour while reducing employment opportunities for low-skilled labour across both manufacturing and services sectors, modestly contributing to income inequality. — Ajit K Ghose, Balwant Singh Mehta

Precarity or Empowerment?

75 There is heterogeneity of workers on digital platforms with varying work contracts; not all are precarious. Digital wage and salary work, characterised by structured employment arrangements, may be economically more precarious. In contrast, self-employed workers leveraging platforms to enhance market reach may exhibit greater economic security and control. — Jeemol Unni, Ravikiran Naik

Ruptured Rural Transformation

84 The analysis suggests worsening of India's rural transformation, aggravating from "being stunted" to a rupture. Labour movement from agricultural to non-agricultural sectors had weakened since the early 2010s. Signs of reverse mobility are visible since the 2020s, with significant addition in unpaid family work. — Vinoj Abraham

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95 Pratiti Roy on understanding mourning and melancholy through Pieces of a Woman; Tapas Mitra on revisiting Ritwik Ghatak's Komal Gandhar; Basundhara Roy's poem Dietary Prescription; and Last Lines by Ponnappa.

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EDUTRACKS

December, 2024

Vol. 24 No. 4

Publisher:

Suresh Chandra Sharma

Editor: G S Reddy

Asst. Editor: Payal Sharma M.S. in Print Media.

College of Imaging Arts & Sciences, Rochester Institute of Technology, New York, USA.

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Printed & Published by Suresh Chandra Sharma Managing Director,

Neelkamal Publications Pvt. Ltd.,

Koti, Hyderabad - 500 001, India.

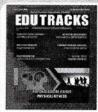
©: 91-40-24757140, 24757944, 24757951, +91 80199-18182

e-mail: edutracksneelkamal@gmail.com

website:www.edutracks.neelkamalbooks.com Delhi Office: # 4764/1, 23, Ansari Road,

Daryaganj, New Delhi-110 002, India. ©: 91-11-23244237, +91 98118-28953

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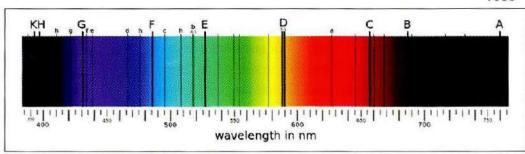
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(1879-1960): Botanist,

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Artist, Historian,

Philosopher

R Geeta

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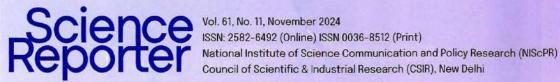
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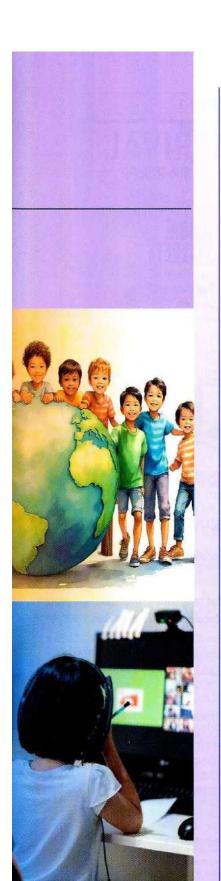
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शिविश पत्रिका = मासिक पत्रिका

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इस संसार में ज्ञान के समान पवित्र करने वाला नि:संदेह कुछ भी नहीं है। In this world there is no purifier as great as knowledge.

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दिसम्बर, 2024

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शिविरा पत्रिका में व्यक्त विचार लेखकों के अपने विचार होते हैं। अभिव्यक्त विचारों से शिक्षा विभाग राजस्थान का सहमत होना आवश्यक नहीं है। -वरिष्ठ संपादक

अपनों से अपनी बात बालवीर जोरावर सिंह और फतेह सिंह दिशाकल्प: मेरा प्रष्ठ समाज और शिक्षा महापुरुषों की जीवनी स्वामी विवेकानंद : एक विस्तृत दृष्टिकोण सरदार वल्लभ भाई पटेल : भारत की एकता और अखंडता के शिल्पकार आलेख शिक्षा में नवाचार समय की जरूरत, मातभाषा का समावेश हो 11 मधु आचार्य 'आशावादी' जापान के हिबाकुशा को शान्ति का नोबेल पुरस्कार 13 सुभाष जोशी कबीरा ''ना कुछ'' बन जाना 14 किशनगिरि गोस्वामी शिक्षा में एक नवाचार : हवाई भ्रमण 15 डॉ. गोविन्द लाल मंडावरिया शिष्टाचार-व्यवहार का नैतिक मापदंड एवं अनिवार्य अंग 16 शीशराम यादव विद्यार्थी के सर्वांगीण विकास के लिए स्वाध्याय के साथ-साथ अध्यात्म और योग का महत्त्व राष्ट्रीय एकता और अखण्डता के प्रकाश स्तम्भः सरदार वल्लभ भाई पटेल 19 गोविन्द जोशी विश्व दिव्यांग दिवस: समावेशिता और समानता की ओर एक कदम 21 शिव शंकर चौधरी शील निधान धनुर्धर राम 22

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Indian Knowledge System: Lessons from Mahabharata

Upinder Dhar* and Santosh Dhar**

The Mahabharata is an epic that dates back thousands of years and is one of the greatest literary works. It tells the story of the battle between the Kauravas and Pandavas, two wings of a royal family competing for control of the throne of Hastinapur. The story is not only about a battle, but also about the complex relationships between family members, friends, and allies, and thereafter the consequences of their actions.

The characters in the Mahabharata are multi-dimensional, and their motivations, desires, and conflicts are explored in detail. With 100,000 verses, the Mahabharata is the longest epic poem ever written, and it covers a wide range of topics such as politics, warfare, religion, philosophy, and morality. It is an unparalleled source of knowledge and wisdom, with valuable lessons for managers to improve their effectiveness and efficiency. Some of the key lessons are:

Good Strategies

One of the key lessons that the Mahabharata offers to managers is the importance of having good strategies in place. The Kauravas boasted a vast army, led by experienced and competent generals. They were determined to crush any opposition from the considerably smaller army of the Pandavas, who had only seven divisions (*Akshouhini*) against the eleven divisions (*Akshouhini*) of the Kauravas, along with one strategist: Lord Krishna. One *Akshouhini* meant 21,870 chariots, 21,870 elephants, 65,610 horses, and 1,09,350 soldiers on foot (the ratio being 1:1:3:5).

Kauravas were in power for 13 years. They had a lot of wealth and power, which grew further when Karna went on a nationwide entourage to conquer on behalf of Duryodhana. On the other hand, Pandavas had no kingdom and were in exile for 13 years. Their friends and relatives like the Panchalas, the Yadavas, the Magadhas, and the Chedis were the only strength both in terms of politics and finance. When all the things were in favour of Kauravas, how did Pandavas win? Why did Kauravas lose even after having Bhishma (peerless and unconquerable), *Dronacharya* (the master of military arts), *Karna* (a great warrior and archer), and others on their side?

The answer lies in the fact that despite the odds being in favour of the Kauravas, it was Lord Krishna who masterminded the strategy that inspired the Pandavas to achieve victory. This shows that with limited resources, an intelligent and well-thought-out strategy can

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^{*}Vice Chancellor, Shri Vaishnav Vidyapeeth Vishwavidyalaya, Shri Vaishnav Vidya Parisar, 177, South Raj Mohalla, Jawahar Marg, Indore-452002. E-mail: vc@svvv.edu.in

^{**}Dean, Faculty of Doctoral Studies, Shri Vaishnav Vidyapeeth Vishwavidyalaya, Indore-452002. E-mail: deanresearch@svvv.edu.in

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Renaissance of *Bhartiya Bhasha*: Reviving India's Linguistic Heritage

Smita Rao Deshmukh*

The idea of a *Renaissance* for *Bhartiya Bhasha* (Indian languages) is not just a call to revive ancient tongues but a broader, more profound movement aimed at reestablishing Indian languages as a cornerstone of culture, identity, and intellectual growth in the modern world. As India continues to emerge as a global economic and cultural force, its linguistic heritage—spanning over 1,600 languages—holds the key to understanding the nation's historical contributions to human civilization, its rich traditions, and its future potential.

To foster the renaissance of *Bhartiya Bhasha*, we must acknowledge the central role that language plays in shaping culture, thought, and identity. Each Indian language carries within it centuries of wisdom, philosophies, scientific discoveries, and artistic expressions that transcend geographical and temporal boundaries. The *Bhāratīya* linguistic tradition, from the ancient Sanskrit texts to the regional literatures in Tamil, Bengali, Kannada, and Marathi, forms a rich repository that connects generations, informs social values, and shapes contemporary discourse.

However, the path to reviving these languages is not solely about preserving relics of the past—it's about empowering these languages to adapt to the digital age, thrive in educational systems, flourish in global communication, and maintain their relevance in an interconnected world. This renaissance must be built on the pillars of education, technology, cultural engagement, and policy advocacy.

This article explores the significance of *Bhartiya Bhasha* in today's context — why it matters, how it shapes our collective consciousness, and how we can ensure its preservation for future generations.

Key Steps Towards the Renaissance

Educational Integration

The future of *Bhartiya Bhasha* lies in its inclusion in formal education—both in India and globally. By promoting multilingualism and offering Indian language programs in schools and universities, we can ensure that these languages are not only preserved but actively used by future generations.

Technological Empowerment

The digital age offers unprecedented opportunities for Indian languages to flourish. By developing digital platforms, AI tools, and

*Principal, Shri Shivaji Education Society's MVDM, Amravati; Member, Bharatiya Bhasha Samiti, Ministry of Education, New, Delhi; Formerly Member of Executive Committee, NAAC, Bengaluru; and Member, PM-USHA, Government of Maharashtra. E-mail: principalsmitadeshmukh@gmail.com

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Liberating Faculty from Traditional Roles in the Age of FLEXPER Learning: A Blueprint for New Age Education

Neeraj Saxena*

The landscape of higher education is undergoing profound shifts, driven by rapid technological advancements, evolving societal needs, and the demand for a workforce equipped with 21st-century skills. These changes necessitate a rethinking of faculty roles and responsibilities, moving away from traditional instructional models toward more dynamic, learner-centric approaches. This transformation became a formalized pursuit in India with the announcement of the National Education Policy (NEP) 2020, which marked a paradigm shift in the nation's educational philosophy, emphasizing learner-centred, flexible, and experiential learning frameworks.

Hon'ble Prime Minister Shri Narendra Modi, while introducing NEP 2020, outlined a new "mantra" for Indian education—Engage, Explore, Experience, Express, and Excel—which advocates a progressive learning model focused on creating active and empowered learners rather than passive recipients of information. This approach meant to liberate faculty from conventional teaching constraints, aligns with India's vision of Viksit Bharat 2047, an aspirational roadmap to prepare India's youth as global citizens ready to contribute to a developed India by the 100th year of independence.

Within this broader transformation, the (FLexible, EXperiential, and PERsonalized (FLEXPER) Learning model emerges as a critical framework. FLEXPER, by design, liberates faculty from outdated roles, adopting heutagogy—a learner-determined approach that values self-directed, experiential, and affective learning over rigid, standardized instruction. The model echoes the Gurukul system of ancient India, which placed the learner at the centre and viewed the teacher as a mentor, guiding students in discovering and cultivating their potential. In this contemporary adaptation, faculty transition from mere transmitters of information to facilitators of inquiry, guides, and co-learners in problem-solving and reflective thinking processes.

The FLEXPER model underscores that transformation in higher education is not merely about adopting technological tools or flexible teaching methods. Rather, it involves a complete overhaul of how education is structured for *adult learners*, recognizing that their learning needs differ fundamentally from those of children or adolescents. Unlike younger students, who often thrive through structured exploration and memorization, adults bring with them a wealth of life experiences, self-motivation, and well-defined perspectives. Consequently, adult learners are better suited for experiential learning approaches that mirror real-world problem-solving scenarios. A heutagogical model acknowledges this distinction by focusing on fostering self-directed inquiry, reflective

*Pro- Chancellor, JIS University. Kolkata, (Ex-Advisor, AICTE and Ex-Scientist, TIFAC/DST). E-mail: nrjsaxena@gmail.com

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Vol. 62	December 09-	-15
No. 50	20	124
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NIRF Perception Score: A Storm in a Teacup?

M Bhaskara Rao*

Where is the wisdom we have lost in knowledge? Where is the knowledge we have lost in information?

-T.S. Eliot, The Rock (1934)

Academicians, administrators, policy-makers, regulators, researchers, journalists, and others have a paradoxical relationship with rankings. Rankings are good as they are informative and objective. Rankings are bad as they are biased and subjective. Worse, sometimes rankings are alleged to be rigged, managed, or manipulated. The foundation for rankings, as is known, is comparisons. Institutions would like to compare themselves with peers to determine who is good at teaching-learning, research, student outcomes, inclusivity, sustainable practices, and perception or reputation. Deep down, our passion for ranking is driven by our love for comparisons. Thus, whether we like rankings or not, they are here to stay. Yet, we fear rankings. Question their objectivity. Question their meaning - whether it reflects an institution's real standing, values, and achievements.

After the announcement of India Rankings 2024, a storm is brewing in a teacup on perception scores. Criticism is pouring on perception scores, and some are even casting aspersions on NIRF about the perception scores' veracity, transparency, and objectivity. NIRF has relatively less weightage for perception or reputation scores, i.e., 10 per cent. This is against 45 per cent in the QS World University Rankings for Academic and Employer reputation scores and the Times Higher Education World University Rankings 33 per cent. The process followed by NIRF is as transparent as that of the QS and the THE. The weightage for perception score in NIRF is thus far lower than that of international ranking agencies. Thus, the criticism of the NIRF perception score by various stakeholders may not be entirely justified.

Then, why is this storm in a teacup?

Peer perception scores are inherently subjective. They can vary widely based on individual biases, bounded rationality of the respondents, limited information, or personal experiences rather than objective quality measures. Perception as a metric may not accurately reflect true academic or institutional excellence, as it can be influenced by factors unrelated to educational quality, such as visibility or historical reputation. Nevertheless, it indicates the reputation enjoyed by the institution among academics and employers. Hence, a reputation or perception score as a part of the institution's ranking is welcome despite its subjectivity and variability.

Although peer perception is a component of the NIRF rankings, its relative weight compared to other factors like teaching (30%),

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^{*}Professor, ICFAI Business School, ICFAI Foundation for Higher Education, Donthanapally, Shankarapalli Road, Hyderabad - 501203 Telangana. E-mail:

UNIVERSITY NEWS

Vol. 62	December 16-22
No. 51	2024
Price	Rs. 30.00

A Weekly Journal of Higher Education Published by the Association of Indian Universities

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From the President's Desk

Vinay Kumar Pathak*

I am delighted to extend a warm welcome to all the esteemed Vice Chancellors and distinguished participants attending the AIU West Zone Vice Chancellors' Meet—2024-25 on the theme 'Leadership and Governance in Higher Education', to be held at DY Patil University (Deemed-to-be University), Navi Mumbai during December 20-21,2024. This pivotal gathering is an opportunity for us to engage in meaningful dialogue, share best practices, and collectively explore the challenges and opportunities that shape the landscape of higher education today. As leaders in the education fraternity, our roles extend beyond administrative functions; we are custodians of academic excellence and catalysts for innovative changes.

The main theme of this West Zone Vice Chancellor's Meet, 'Leadership and Governance in Higher Education' is particularly pertinent, as it underscores the critical importance of visionary leadership and robust governance in navigating the complexities of our educational institutions. Through effective leadership, we can foster an environment conducive to learning, research, and community engagement, ensuring that our universities not only meet but exceed global standards. Additionally, the meeting will include technical sessions on the following subthemes:

- Role of Leadership in Promoting Innovations and Ranking in HFIs
- · Autonomy and Accountability in HEIs.
- · Leadership and E-Governance.

As part of this zonal meet, AIU has introduced round table discussions and will feature the following parallel round table discussions:

- Stakeholder Engagement: Balancing Expectations for Sustainable
 Growth
- Future Ready Campuses for Next Generation Learning: Infrastructure, Training, and Technology.
- Role of Technology in Teaching, Learning, Assessment, and Healthcare.
- AI in Academia: Revolutionizing Research, Learning, and Governance.

I am confident that the discussions and deliberations at this meet will inspire new ideas, forge stronger collaborations, and pave the way for actionable strategies that will benefit our institutions and the broader academic community. Let us seize this opportunity to reflect on our collective experiences, reimagine the future of higher education, and reaffirm our commitment to excellence.

I extend my heartfelt gratitude to D Y Patil University for hosting this significant event and to all the participants for their valuable contributions. Together, we can shape a brighter future for higher education in India and beyond.

*President, Association of Indian Universities, New Delhi and Vice Chancellor, Chhatrapati Shahu Ji Maharaj University, Kanpur-208024(Uttar Pradesh). E-mail: president@aiu.ac.in

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Vanyajati acknowledges the partial financial support for Publication extended to it by the Indian Council of Social Science Research.

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DECEMBER 2024

Volume-68 No. 12



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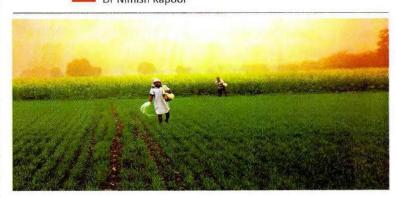


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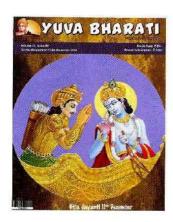
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YOJANA is published in Assamese, Bengali, English, Gujarati, Hindi, Kannada, Malayalam, Marathi, Odia, Punjabi, Tamil, Telugu, and Urdu.



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